

BOARD PROFILE

Mervyn Eldred King (68)*

BA, LLB (cum laude) H Dip Tax (Wits)

Senior Chairman – Appointed to the board 1998

Mervyn King is a senior counsel and former Judge of the Supreme Court of South Africa. He has chaired and been a director of several companies listed on the Johannesburg Stock Exchange, including First National Bank Holdings Limited, Capital Alliance Limited, Metro Cash & Carry Limited and Frame Group Holdings.

In South Africa, he is Professor Extraordinaire at the University of South Africa on Corporate Citizenship, Chairman of the King Committee on Corporate Governance in South Africa, President of the Advertising Standards Authority, First Vice president of the Institute of Directors Southern Africa, a member of the Securities Regulation Panel which oversees all mergers and acquisitions in South Africa, Chairman of the Board of Governors of the Witwatersrand University Foundation and Chairman of the Appeal Committee of the United Cricket Board of South Africa.

He is a member of the Private Sector Advisory Group to the World Bank on Corporate Governance, a member of the international advisory boards of Stern Stewart of the USA, Tomorrows Company of the United Kingdom and the Asian Centre of Corporate Governance. He is the chairman and a member of the United Nations Steering Committee of eminent persons to review the governance and oversight within the United Nations, its funds, programmes and specialised agencies.

He was the first President of the Commonwealth Association of Corporate Governance, a former Governor of the International Corporate Governance Network and the South African representative of the International Chamber of Commerce International Court of Arbitration in Paris.

He is presently Chairman of the Automobile Association of South Africa, Strate, the settlement arm of trades in equities and other instruments in South Africa and a director of JD Group listed in Johannesburg.

He has consulted, advised and spoken on legal, business and corporate governance issues in 28 countries and has received many awards.

Antony Charles Ball (47)*

BCom (Hons), MPhil (Oxon), CA(SA)

Executive Chairman – Appointed to the board 1998

Antony Ball was a co-founder of Brait's Private equity business. He has led the raising and governance of the group's principal private equity funds. He is responsible for numerous of the groups' private equity investments. He was appointed group Chief Executive of Brait in March 2000 and Executive Chairman in 2005.

Paul Adrian Barlow Beercroft (59)†

MA (Oxon) Physics, MBA (Harvard Business School), F. Inst. P

Non-Executive Director – Appointed to the board 2005

Adrian Beercroft has a first class honours degree in physics from the Queen's College, Oxford. Following graduation in 1968, he worked for ICL in the computer industry for five years. In 1974 he went as a Harkness Fellow to the Harvard Business School, graduating as a Baker scholar in 1976. He then joined the Boston Consulting Group in London. He was promoted to manager in 1979 and then to vice-president of BCG Worldwide in 1982.

Adrian joined Apax, the venture capital and private equity investment company, in 1984. He played a major part in the international expansion of the business, which now has over US\$15 billion under management. Apax is widely recognised as one of the leading private equity houses in Europe. Adrian is the company's chief investment officer and second largest shareholder. He was chairman of the British Venture Capital Association in 1991/92. He has represented Apax on the boards of over 20 private and public companies.

Jean Ernest Bodoni (58)**

Commercial Engineer

Non-Executive Director – Appointed to the board 1998

Jean Bodoni has in excess of 30 years' experience in the Luxembourg banking sector and currently holds the position of President of the Executive Board with Experta Luxembourg S.A.. Jean is a director of a number of Luxembourg resident companies.

Brett Ivor Childs (44)†

CA(SA)

Executive Director – Appointed to the board 2005

Brett Childs, following completion of his training with Deloitte & Touche in 1987, co-founded a small re-insurance consultancy business providing investigative and audit services to the London re-insurance industry which was sold in 1994. He was one of the first to be approved by Lloyds of London to act in the capacity of Finance Director to agencies managing the first corporate capital syndicates admitted to Lloyds of London.

He joined New Africa Technology Holdings (Proprietary) Limited, the information technology arm of New Africa Investments Limited, in 1998 as Finance Director. Following a management buy-out in 2000, he managed the buy-out vehicle realising value for its shareowners through IPO's and trade sales. Following this, he started his own successful private equity investment company in Mauritius where he currently resides. Brett joined Brait in November 2004 as Executive Chairman of its Mauritian operation.

John Joseph Coulter (44)°

Law Degree (Trinity College Dublin), Master's in Business Studies (University College Dublin)

Group Chief Executive – Appointed to the board 2005

After a 20 year career with JPMorgan in London, New York and Johannesburg, John Coulter joined Brait S.A. as the Group Chief Executive Officer in June 2005. Prior to joining Brait, John was Chairman, Investment Banking, for JPMorgan in Central and Eastern Europe, Middle East and Africa from 2004 to 2005. He was the Chief Executive Officer of JPMorgan South Africa from 1999 to 2005 with functional responsibility for Investment Banking. From 2002 to 2004, John was Chairman of the Foreign Bankers Association. On joining JPMorgan in 1985, John was employed in Interest Rate, Currency Swaps and Commodity Derivatives businesses in London and then New York until 1996 when he returned to London to head JPMorgan's Commodity Trading businesses.

John Andrew Gnodde (40)*

BCom (UCT)

Executive Deputy Chairman – Appointed to the board 2005

John Gnodde, is a director of Brait and CEO of Brait's private equity business and has overall responsibility for Brait's private equity funds, having previously led the management of each of the Predecessor Funds. John joined Brait in 1995 and has been responsible for investments in consumer products, construction, pharmaceutical, manufacture, beverages, resources, mobile telecommunications and recruitment outsourcing among others. Prior to joining Brait, John worked for Goldman Sachs International in London for six years where he served in the investment banking division.

Richard John Koch (55)†

MA (Oxon), MBA (Wharton)

Non-Executive Director – Appointed to the board 1998

Richard Koch was a founder of The LEK Partnership, a partner of Bain & Co and a consultant with the Boston Consulting Group, and has advised the chief executive officers and chairmen of many blue-chip American and European corporations. Richard is an author, investor and promoter in private equity investment.

Allan Mark Rosenzweig (51)‡

BA, LLB, H Dip Tax

Non-Executive Director – Appointed to the board 1998

Allan Rosenzweig was an international tax advisor and corporate financier with Price Waterhouse including its New York office and Intertax, a South African international tax consultancy. Allan is a director of both listed and unlisted companies. He joined the MIH Group where he served as Group Director of Corporate Finance. Allan is also a founding member of the Ibex Group, which is active in the field of asset-backed finance. Allan is currently based in New York.

Christopher John Tayelor (49)*

BAcc, CA(SA), AMP (Harvard)

Finance Director – Appointed to the board 1998

Chris Tayelor was part of the Southern African national technical team at Price Waterhouse before he joined Johannesburg Consolidated Investment Company Limited ("Johnnies") in Corporate Finance, which he headed from 1990 to 1994. Following the unbundling of Johnnies, Chris was appointed Financial Director of JCI Limited and to the boards of its listed operations. He left this position prior to joining Brait in May 1998.

Hermanus Roelof Willem Troskie (36)‡

B Juris, LLB, LLM

Non-Executive Director – Appointed to the board 2005

Herman Troskie, is a director of Maitland, an international professional services firm, and resides in Luxembourg. After completing a legal research project at the Vrije Universiteit in Amsterdam, Herman spent three years in legal practice in Cape Town before joining the Luxembourg office of Maitland in 1998. He specialises in the area of international corporate structuring and financing, and has experience in international tax planning for corporate entities and individuals, with a particular focus on Luxembourg and other European cross-border investment structures. His practice also includes the listing of companies and investment funds. Herman is admitted as a South African Attorney and as an English Solicitor.

Serge Joseph Pierre Weber (42)**

Business Diploma (ESSEC Business School, Paris)

Executive Director – Appointed to the board 2001

Serge Weber is a director of TRAXYS Europe SA, part of the TRAXYS SA Group, a joint-venture created in 2003 between the Luxembourg based ARCELOR Group and the Belgian-based UMICORE Group. He is the Chief Financial Officer of TRAXYS Europe and the Group Controller for the TRAXYS Group, a leading metals and minerals marketing and trading group operating worldwide. He has worked in treasury and finance for many years, including Renault Trucks in France and SA des Minerais in Luxembourg.

Peter Linford Wilmot (66)*

CA(SA)

Non-Executive Director – Appointed to the board 1999

Peter Wilmot was the chairman of Deloitte & Touche in South Africa from 1996 until his retirement in August 1999 after a career spanning 41 years in the auditing profession. Peter has chaired the Accounting Practices Committee and was President of the Transvaal Society of Chartered Accountants and the South African Institute of Chartered Accountants. He was also the deputy chairman of the Standards Advisory Council of the International Accounting Standards Board and is the immediate past Chairman of the Accounting Practices Board.

Nationality

* South African

** Luxembourgish

† British

‡ Dutch

° Irish